



**Ansa Environmental Services Ltd
Board Meeting Agenda
19th December 2023 at 13.30**

Item No	Time	Commercially Sensitive	Lead
01	13.30	Welcome from the Chairman, Apologies and Declarations of Conflict of Interest.	Chair
02	13.35	Minutes of last Commercially Sensitive Meeting and Matters Arising.	Chair
03	13.45	Finance	TB/HG
04	14.00	Financial Forecast and Options to address in-year funding shortfall 2023-24	KM
05	14.10	Revised Shareholder Agreement	KM
06	14.30	Shareholders Working Group 15.12.2023 Feedback (Verbal)	KM
07	14.45	Any Other Business	ALL
Item No	Time	Non-Commercially Sensitive	Lead
08	15.00	Minutes of last Meeting and Matters Arising	Chair
09	15.05	Operational Update to include 'Simpler Recycling – formerly RAWS. (Verbal)	JT
10	15.20	Customer Satisfaction Survey	KM
11	15.35	Any Other Business	All