

Alliance Environmental Services Ltd (AES)
Minutes of Board Meeting
Tuesday 15th October 2024, 14.00, Via Microsoft Teams

Present:

Cllr Arthur Moran, Chairman	AM
Kevin Melling, Managing Director	KM
Melanie Henniker, Director HR & Corporate Services	MH
Tracy Baldwin, Group Finance Manager	TB
Andrew Stokes, Chief Exec SM&HP/Director AES	AS
Mark Trillo, Executive Director AES	MT

Other:

Martin Sollis, Operational Manager	MS
Jade Barber (Minutes)	JB

Apologies Received:

Jane Thomason, Deputy Managing Director	JT
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Agenda Item	Notes	Action
8.	<p>Minutes of meeting and Matters Arising The minutes of the last meeting were agreed as a true and accurate record.</p>	
9.	<p>Mid-Year Report 24/25 <u>Service Update</u></p> <ul style="list-style-type: none"> • The refurbishment of the Leek Waste Transfer Station completed in May 2024 • The Comms Team engaged with 1347 residents across 9 schools and events in SMDC and HPBC. Ansa and AES Comms teams share best practice. AES also attended a County comms group on tackling contamination and enabled Lichfield Council to gain experience of schools' work. • 6 New pavement sweepers arrived in July with 8 staff now professionally qualified in their use. • 3 Members of staff passed their tracked digger test which now enables them to use mini excavators to dig graves allowing this activity to be done in-house. Excavators are hired in as needed. • Difficulties securing specialist vehicle lift parts meant that some MOTs and related maintenance had to be shifted to Waterswallows for 8 weeks in Q2. Assets are procuring new lifts which should arrive shortly. We have also asked Assets to resolve the leaking roof and broken heating. • Prioritised memorial safety testing in non-consecrated cemeteries is underway including works in consecrated cemeteries where permissions are in place (faculty notices & owner notifications) <p><u>Business Development</u></p> <ul style="list-style-type: none"> • In Q1 the fleet workshop increased its in-house maintenance of grounds maintenance machinery increasing efficiency and reducing spend with third parties • In July 2024 Cheshire East Council announced proposals to bring Ansa back in-house. Joint Workshops will be put in place to agree future working arrangements and manage related risks and opportunities 	

- 3 Members of staff transferred to AES from Glendale on the 1 October 2024 to support the new sports pitch work. AES is investing in new equipment to support the contract which may then also be available to exploit business growth opportunities (sweating the asset)
- Supporting both partners to develop a future savings plan and areas for commercial growth.

Simpler Recycling

- Work is progressing well on route data gathering for the feasibility study to support Simpler Recycling. Bartec are carrying out route modelling with an initial report due in October. This will identify new fleet and staffing requirements and support client decision making. Further work will still be needed to optimise the routes and maximise efficiency.
- AES is working closely with partners to implement Simpler Recycling waste reforms (Environment Act 2021) with monthly project meetings. Joint Waste Group now meeting at the Councils to support decision making with members.
- S31 initial capital has been allocated to SM & HP. Both partners are challenging the allocation as insufficient. Future S31 revenue allocation is yet to be agreed.
- Procurement of new fleet, bins and food caddies and depot changes are likely to be required as part of the project.
- An SMDC Depot Report went to members and recommended making funding available for initial feasibility work. In HPBC the site search continues however a small site has become available which will assist with employee parking. Additional fleet parking and related facilities will become more critical as the separate resident food waste collection date of 31/3/2026 approaches. Other sites are being investigated. MS to catch up with RHa around this matter. **Action MS**

MS

KPI's

HPBC

Missed Bins - 34.02 Q2 24/25 (target 35 or less)

Annual Complaints - 12 Q2 24/25 (annual target 16 or less)

Domestic containers delivered within 10wd - 82.74% Q2* (target = 100%)24/25 (note domestic container delivery hampered by out of borough location of bin store)

Recycling - 48.6% (E) Q2 24/25 (target 50%+)

Vehicle Availability - 100% Q2 24/25 (target = 97%)

SMDC

Missed Bins – 28.26 Q2 24/25 (target 35 or less)

Annual Complaints - 8 Q2 24/25 (annual target 16 or less)

Domestic containers delivered within 10wd – 99.57% Q2 (target = 100%)

Recycling – 56% (E) Q2 24/25 (target 50%+)

Vehicle Availability - 100% Q2 24/25 (target = 97%)

Street Cleansing

Community Clean up campaigns

HP 71 (annual target 160)

SM 147 (annual target 140)

Annual Playground inspections (cumulative)

HP 99.36% (target 100%)

SM 98.01% (target 100%)

	Green flag award maintained.	
10.	Any Other Business No other business was raised at this meeting.	

The Meeting closed at 15.30
Next Meeting Wednesday 27th November at 10.00